



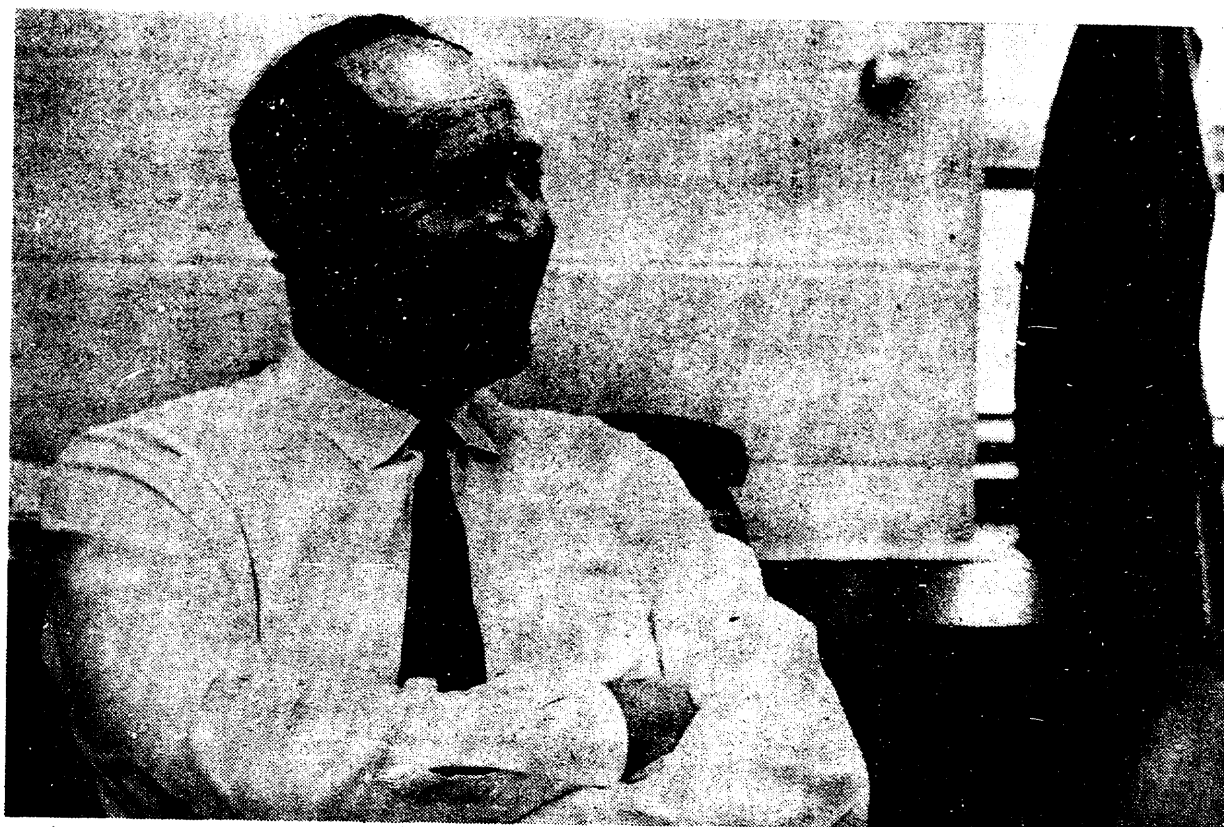
observation post

Vol. 47 - No. 2

★ PRESIDENTIAL SPECIAL ★

THURSDAY, FEBRUARY 26, 1970

ROBERT MARSHAK, PHYSICIST, CHOSEN PRESIDENT



Robert E. Marshak (above), a physics professor at the University of Rochester, has been recommended to replace Joseph Copeland (below).

Campus Times/University of Rochester

Now He Belongs to the Ferns

by jonny neumann

Acting President Joseph Copeland will be remembered for his outrageous language, his ferns, and his keen ability to make enemies quickly. He will be remembered, surely, as the worst leader the College has ever had.

But he should be remembered for his beautiful moments of impulse and irony which so often went unnoticed. And there were many.

In a November meeting of Faculty Senate, several faculty members accused Copeland of abusing his position of chairman, answering any question at any time and speaking far more than anybody else. This was the first meeting after Professor Jay Schulman (Sociology) was fired (the first time) by Copeland. Many faculty have been angry at Copeland's behavior since he first took office last spring, and at this meeting in particular, faculty temper was high. Finally, one faculty member said what so many others felt, that the Acting President talked too much.

Copeland rose from his seat as chairman and stepped to the platform, and in his peculiar way he quietly shouted, "I am a person, not a machine, and I react to what is said to me. If you want someone who will not speak as chairman, then put a machine in that seat, I will continue to speak until you, by vote, ask me not to..."

"And to that purpose I propose the following resolution."

Total silence filled the room as Copeland dramatically offered his motion.

"Be it resolved," Copeland said, "That I be removed from this Senate as chairman and asked to leave from this meeting...and to absent myself from all future meetings of the Faculty Senate!"

Silence. The auditorium echoed with Copeland's words.

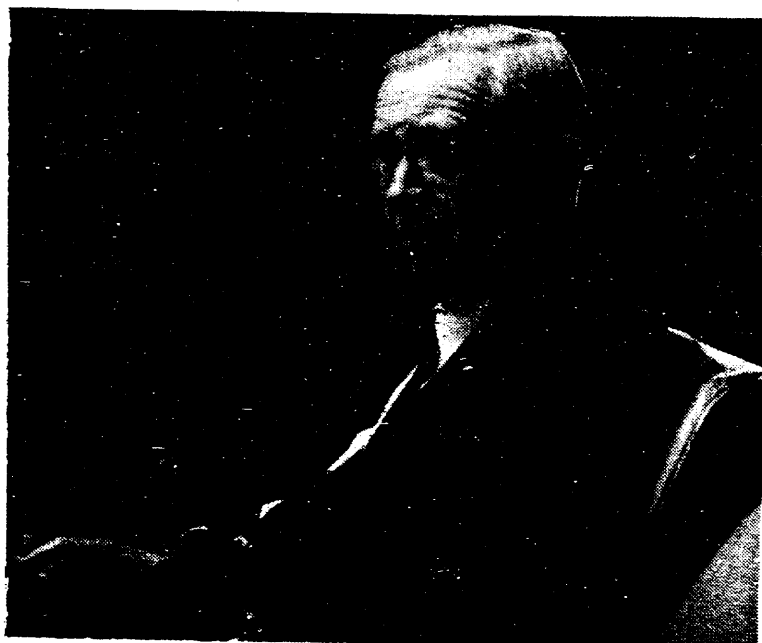
"Do I hear a seconder?" Copeland asked.

Silence still; a shocked faculty body was afraid to speak what they said they felt. No one would second the Acting President's motion.

Copeland remained at the meeting; the Senate belonged to him from then on.

At his meetings with the Policy Council (Copeland's advisory cabinet), rather than say too much, Copeland usually refused

(Continued on page 2)



Howie A. Stromberg

Confessions of a Teenage Kingmaker

by steve simon

Please allow me to introduce myself, and all the rest. I was one of two student members of the exclusive and confidential City College Presidential Search Committee. These are my confessions.

I admit, first, that it was fun. That sense of power made me feel important, obviously, but it was the absurdity of a lower freshman with pseudo-radical pretensions picking a college president that made me, and others, laugh. And you get to meet a lot of interesting people.

It began in October at a meeting of the Student Senate, which had just been elected and was naming students to sit on bunches of committees. Rather, it was approving appointments which its president, Jim Landy, had already made. Oddly, he chose me for the search committee.

After Buell Gallagher's downfall last spring, Landy's predecessor, a good-natured and harmless conservative, had appointed one of his friends to sit on the committee, Laslo Varadi, a fellow good-natured and harmless conservative. The Board of Higher Education (BHE) had loosened its procedures, inviting students, faculty and alumni representatives to aid in the presidential search. In the fall, it went even further, agreeing to seat two students.

Robert Marshak, a physicist who fought unsuccessfully to bar defense research at the University of Rochester, is almost set to be the College's next president.

Marshak, 53, has withheld his answer in talks with City University Chancellor Albert H. Bowker since the Board of

Higher Education's (BHE) search committee offered him the job three weeks ago.

News of Marshak's impending decision was leaked to student leaders last night.

The BHE is expected to meet early next week to approve Marshak if he accepts the offer. Six BHE members sat on the search committee during its monthly deliberations.

Marshak was the first person offered the post, vacant since last May 12, when Buell Gallagher was relieved by Joseph Copeland.

Marshak has held an honorary chair since 1964 as Distinguished University Professor at the University of Rochester.

Referring to the impending open admissions situation, he said that the College has to control a student's "exit point" and not permit him to take courses indefinitely. He cited his own experience in "training people in

underdeveloped countries in science" as analogous to "educating young people from the ghetto."

Marshak has expressed a unique presidential philosophy: "If you differ with the faculty and students, get out." He said he would use "presidential prerogatives" cautiously and did not intend to rule by "flat." He said a college president should accept a two-thirds vote of the Faculty Senate as binding on him.

On student protests, Marshak indicated he would not resort to police immediately "as long as there isn't violence." Insisting on freedom of speech, he said he would "try to have faculty present who are liked by students appeal for rational discourse."

He asserted that students should be assured of a fair disciplinary process and recommended "a mixed judiciary" in which students could choose to be tried by a committee of four students, four faculty, and an administrator or by students solely.

"There's a place for every viewpoint at the college," he commented.

With an international reputation in physics, he belongs to several professional societies and has written three text books. He also maintains a heavy schedule, traveling to academic gatherings. In the early Fifties, he was a visiting professor overseas, including at the Sorbonne. During World War II, he was an officer in the Los Alamos project which developed the atomic bomb.

At Rochester, he was elected chairman of the Faculty Senate steering committee and helped direct the opposition to the university's president, Allen Wallis,

(Continued on page 3)

Landy, a good-natured but harmless liberal, was seeking to balance out Varadi. I suggested my name jokingly; he asked if I was serious; I said sure; he thought awhile; I walked away. A few days later, he said okay, knowing it was a risk. I mean, the search committee was operating in secrecy, and I'm a newspaper editor. And the newspaper I edit isn't just a newspaper, it's OP. And if you don't know what that means, then fuck, you're just a lower freshman, too.

Well, Landy's colleagues weren't as dumb. They immediately smelled the cheese, and when he announced my appointment at the meeting, they pounced. Ah, but I swirled and even managed to save my ego, with a little help from my friends. One of the conservative members offered a vaguely worded motion devised to repeal my name, and it passed with the required two-thirds vote.

Then we insisted that the motion covered Varadi as well, a fact which the conservatives naturally disputed. And because of the Senate's precise procedures and the fact that no one bothered to write down what was passed, another count was taken. By one or two votes, it failed to gain a two-thirds margin; so though I lost, I also won.

The committee met in the Chancellor's conference room on the

(Continued on page 3)

A Person, Not a Machine

(Continued from page 1)

to speak at all about the sociology firings. For, although the Policy Council is a student-faculty-administration group whose purpose is to foster communications by discussing College policy, the by-laws of the body (written by Copeland) prohibit the discussion of any specific issues; i.e., only broad topics may be dealt with. The Policy Council meets only once a month, and in its first meeting November 15, Copeland ruled discussion of the firings out of order because of a "lack of sufficient investigation." At its second meeting in December, the campus was boiling over the sociology firings. After about an hour of debating and double talking about by-laws, a student member of the committee brought Schulman's name into the discussion.

The Acting President shouted, "I will not hear this. Please stop immediately."

The student continued.

Bang Bang Silver Gavel

Copeland banged his gavel upon the table and shouted, "You are out of order. Do you hear me?"

"Yes," the student answered and continued.

Copeland stood up and in a final warning said, "Stop talking or I'll adjourn the meeting."

The student continued.

"This meeting is adjourned," Copeland declared.

"By whose authority?" asked the student.

"Mine," said the Acting President, storming out of the room. And the meeting was adjourned.

And there were so many other cases of Copeland wielding his silver hammer.

In his first action as Acting President he overruled the Faculty Senate by mailing questionnaires to faculty not on the Senate; he then completely disregarded the body's recommendations to the Board of Higher Education (BHE).

At the same time, he reversed his commitment to the Black and Puerto Rican Student Community (BPRSC). He had built a trust with the students during the strike as a faculty negotiator; as President he opposed their demands.

Over the summer he appointed a chairman of the new Urban and Ethnic Studies Department (UES), snubbing the Black and Puerto Rican faculty, by consulting no one at the College.

Fall term, and the Acting President remarked that respected Professor Wilfred Cartey, who had put together the original plan for a Black Studies Department, is "too goddamn shiftless" for Copeland's taste.

Term progresses, and everyone at the College seems to be unhappy with UES. Faculty Senate recommended a committee should be appointed to look into the department. Copeland again snubbed the faculty by appointing the committee without consulting the names recommended by the faculty.

Obviously, Copeland is not a smart administrator. He appears to be blind to what goes on around him. And, at any rate, he is a staunch conservative. But these political aspects do not fully explain his actions. Acting President Copeland is a man of logic. He is not a man who acts by ethics, but by reason. Explain your case to Copeland—no matter who you are—if it is logical, Copeland will stand by you. But

if you leave him for a minute and let someone explain the other side of the case (if the arguments are logical), Copeland will stand against you.

Thus, when Copeland was a faculty negotiator he agreed with the BPRSC after they had rationally explained their demands. But, when the BHE explained the situation their way (and surely the BHE can conjure up good logical arguments), Copeland changed his view of the demands, and was then ready to accept the position of acting president.

Or, when Copeland shouted the Policy Council meeting to adjournment, though highly uncommon and undemocratic an act (Copeland prides himself on being democratic), the Acting President had a logical explanation. Only five minutes after the meeting ended, Copeland approached the student, and, in a friendly, almost apologetic manner, he explained that he had to do what he did so that he should not be prejudiced by hear-say about the Schulman case, of which he was a judge.

Copeland could be said to be a weak man. Yet, in a pathetic way, he is a sort of a loner; a rugged individualist—defending unindividualistic ideas.

His demonstrations of arrogance or even indecision were perhaps the most honest actions any administrator could take. By blatantly ignoring or stepping over the Faculty Senate, or the Policy Council, or the Review Committee, the Acting President was admitting that he never would have listened to them anyway—his final decision would depend on whom he spoke to last and who had more prestige—so why go through all the motions?

Which is why Copeland was selected to serve as Acting President. When Buell Gallagher was fired, the BHE wanted only to fill his void with a man who was obviously at the end of his career and would carry out any orders without fear of ruining his future. "The Acting President will crucify himself in a very short time," Chancellor

Albert Bowker noted before Copeland was selected. And after at least one other professor turned down the offer, Copeland was easily convinced to take the job. He had nothing to lose, anyway, as he foresaw his post-university career in the executive fern business.

The story of Acting President Copeland has been unquestionably rational. It is a series of outrage upon outrage followed by a clam, logical explanation, followed by heated recrimination, followed by a committee meeting, followed finally by forgetting the whole thing because Joe really didn't mean to do it in the first place. Followed by finding out that he really did mean to do it to you, and, not only that, but he did it to you again... Followed by giving up.

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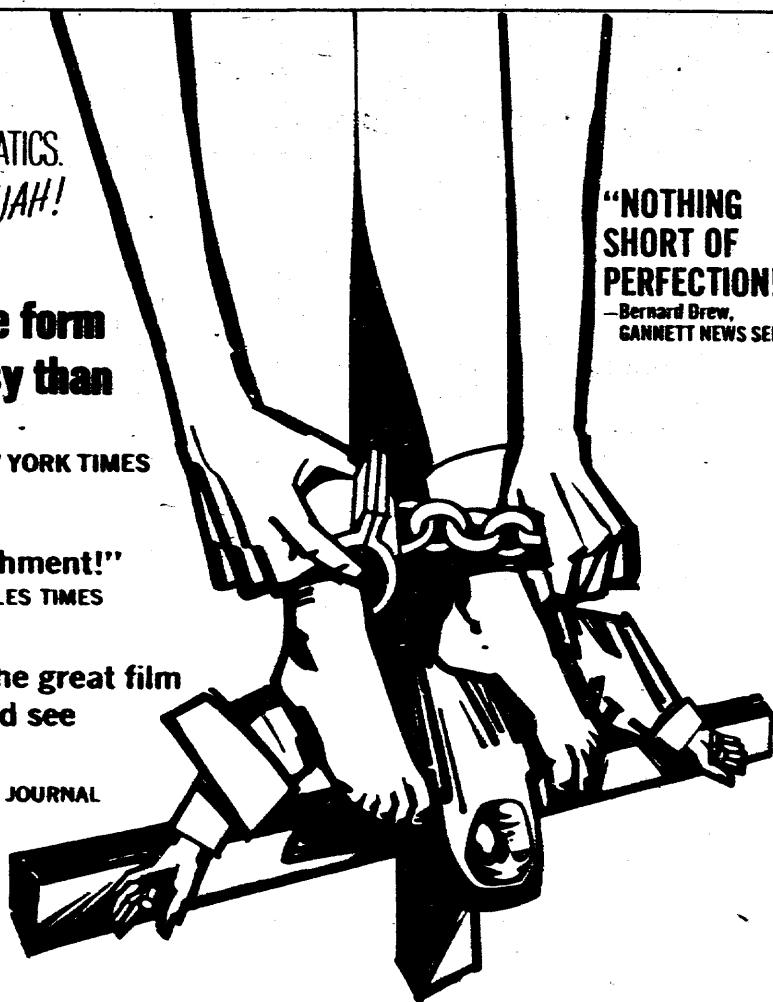
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Marshak's Academic Life

University of Rochester

Instructor, Department of Physics, 1939-43
 Assistant Professor, 1943-46
 Associate Professor, 1946-49
 Professor, 1949-
 Chairman of Department of Physics and Astronomy, 1950-64
 Harris Professor, 1952-64
 Distinguished University Professor, 1964-
 Lecturer, Harvard Observatory, Summer, 1940
 Professeur d'échange (Guggenheim Fellow) at Sorbonne, 1953-54
 Visiting Professor, Columbia, Summer, 1950
 Visiting Professor, University of Michigan, Summer, 1952
 Visiting Professor, Tata Institute, Bombay, 1953
 Visiting Professor, French School for Theoretical Physics, 1954
 Guest Professor at Cern, Geneva, Switzerland under Ford Foundation, and Guggenheim Fellow, 1960-61
 Guggenheim Fellow, 1967-68
 Member, Institute of Advanced Study, Princeton University, Spring, 1948
 Physicist, Radiation Laboratory, Massachusetts Institute of Technology, 1942-43
 Montreal Atomic Energy Project under Department of Scientific and Industrial Research of Great Britain, 1943-44
 Deputy Group Leader in Theoretical Physics, Los Alamos Scientific Laboratory, 1944-46
 Vice Chairman, New York State Advisory Committee on Atomic Energy, 1958
 Consultant, Eastman Kodak Co.
 Chairman, Visiting Physics Committee, Brookhaven National Laboratory, 1964-65
 Niels Bohr Visiting Professor, Institute of Mathematical Science, Madras, India, 1963
 Lecturer, Yalta International School, 1966
 Chairman, National Academy of Science Delegation to Poland, 1964, and to Yugoslavia, 1965
 Founder, Rochester Conferences on High Energy Physics, 1950-
 Visiting Committee on Physics, Carnegie Institute of Technology
 Researcher in Theoretical Particle Physics and Astrophysics

Rochester Physicist to Succeed Gallagher

(Continued from page 1)

who sought to maintain a secret research project, the Center for Naval Analyses.

Marshak resigned from the Senate as a protest against Wallis's decision to continue the university's ties with the project and his refusal to accept faculty and students in the decision-making process.

During the controversy, Marshak asserted that the university gives away some of its independence whenever it chooses to ally itself with any "polarity of society," including organizations such as the Peace Corps or the Center for Naval Analyses. At one point, Wallis charged that severing the ties would "verge on treachery" in a time when the nation's foreign policy was facing attacks.

For Marshak, who is married and has two children, this will not be his first experience with the College. He was a student here during the spring term in 1932 but transferred to the stronger physics program at Columbia, where he earned his bachelor's degree in 1936. He gained his doctorate from Cornell University in 1939. He recalls the College with a smile, mentioning perhaps facetiously that he failed the required speech course.

An advocate of a flexible curriculum, he suggested instituting "freshman preceptorials," seminars with 15 students, and "projectorials," a program in which students would spend one day a week in field work on social or environmental problems.

For exceptional students, he

says, certain requirements can be lifted, such as mathematics for a music major, with the student receiving a degree other than the regular bachelor's. "A creative person can be very specialized," he explained.

Besides Francis Keppel, its chairman, the search committee included five other board members, David Ashe, Norman Henkin, Benjamin McLaurin, Louis Nunez and BHE Chairman Frederick Burkhardt; Chancellor Albert Bowker; David Koch, an Alumni Association officer; three faculty members, Professors Stanley Feingold (Political Science) and Harry Lustig (Chem., Physics), and Dean of Students Bernard Sohmer, as well as two students, Laslo Varadi and Steve Simon.

Learning the Scotch Rule...

(Continued from page 1)

seventh floor of the BHE headquarters, the university's seat of power. They were very comfortable seats, cushioned swivel chairs, in fact.

I was at least an hour late to my first search committee meeting, not purposely, you understand, but just as a matter of course. I had been up the night before with an issue of OP, had slept at a friend's house for most of the day, and arrived in a finely rumpled state, which quickly set me apart from my fellow committee members, who not only preferred suits but also ties.

I was quickly introduced as a student member and took the only vacant seat, between Chancellor Albert Bowker, who fills out his own clothes more than sufficiently, and Francis Keppel, the amiable and respectable chairman who served as President Kennedy's Commissioner of Education.

I never quite understood my role as a committee member, but at the first meeting, I accepted the devil's advocate, speaking against the Master Plan, large lectures, and an emphasis on structured study. I was kept after class by Keppel, and we discussed the university's problems for a while.

It was at the second meeting, in November I believe, that I was introduced to scotch. After discussing the current field of candidates for about an hour, we adjourned to Bowker's office, where a bucket of ice, quinine water, and a few other bottles were waiting. I mean, I hadn't touched the stuff since I was 13, but when it was offered to me, I wanted to be friendly, and said yes, with ginger ale, please. I'm supposed to know you don't have ginger ale with scotch. But I liked it anyway. I may have liked it too much.

I remember the dinner conversation being quiet pleasant, yet the interview of whoever it was which followed is a bit fuzzy. I think he looked a little like my brother, and he wasn't heavy. I suppose my brother would make a fine president one day; he's just not ready for it.

In all, while I was a member, the committee interviewed five people from a list of about 70 names, recommended, probably, by an equal number of others. Some were well-known politicians or professors, most were just academic personalities or corporation executives.

When the committee approached former Bronx Borough President Badillo back in the summer, he said he would seek the congressional seat in the South Bronx. Besides, he said, the new president should not be a black or a Puerto Rican but instead a person who would have "the confidence of the Jewish community."

The committee never took his advice as stringent guidelines, but a patent attorney in Pennsylvania did when he read The New York Times. The attorney, a

Jew, said he would consider the appointment "a tremendous honor" and sent along a resume which concluded with the fact that he had twice received a high school service award. The committee laughed, sent him a polite letter of acknowledgment, and placed his name in its "C" category.

Norman Mailer?

"A" was reserved for the serious candidates, and "B" for the maybes. The committee was theoretically seeking a man in his 40s or early 50s with academic experience as an administrator outside the City University. The consideration of faculty members was eliminated early so that none of the faculty cliques would feel snubbed.

Implicitly, it also wanted a liberal who would be able to handle student radicals. Along with questions about curriculum, graduate programs, and experience, every candidate was asked about student disruptions.

Meanwhile, I had submitted my own list of nominees, including Senator Eugene McCarthy (because I was surprised no one else had), Norman Mailer and Leslie Fiedler (who lost out because of their "intemperate public behavior," in the words of one committee member), John Hersey (who had no interest in the job), David Schoenbrun (because I liked an anti-war speech he once delivered), and Fred Newman. (He wasn't even fit to be a low echelon administrator, one member said.)

But Noam Chomsky and Edgar Friedenberg, whose academic backgrounds were praised, were at least discussed for a while. At the January meeting, there was a real sense of urgency. The

faculty, in particular, was growing impatient and the preference was for wrapping it all up in a month.

The next meeting was scheduled for February 5.

Marshak came across as a nice guy who honestly believes that crises can be averted by granting students and faculty a role in policy decisions. His replies to questions were non-rhetorical and sincere. He wondered aloud, "what use can I be?" His specialty, graduate research, would not be useful as the College's president, which of course he called "a considerable challenge."

But he was really impressive when he was asked when he would be able to take on the job, if it were offered. He began to reel off a number of professional commitments he had, from Aspen to Sweden.

I was still playing the combined role of court jester and devil's advocate. When he began discussing innovations in the curriculum, I noted that "Some of our social sciences teachers involved with innovative teaching techniques have just recently been fired."

There was laughter when he said, "Well, all innovations may not be good. You have to be selective."

The vote was taken over a dinner of roast beef and potatoes. It was almost unanimous. I was still holding out for Chomsky or Friedenberg. Yet Marshak became the first to be offered the post, and he thought it over for almost three weeks.

So there I was, the morning after, listening to the Traffic over my headphones:

Dear Mr. Fantasy, play us a tune,

Something to make us all happy

Do anything, take us out of this gloom

Sing a song, play guitar, make it snappy.

You are the one who can make us all laugh,

But doing that, you break out in tears.

Well, he's no fantasy, and neither is the College, which is due for a few more eruptions. Despite the tune, gloom will prevail. He can't make us all happy. Just one more thing. When you're crying and the rest of us are laughing, don't blame me. I didn't do it to you. I was just a teenage Kingmaker.

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College Student Held For Contempt in Panther Trial

by steve simon

A prominent civil liberties lawyer is attempting to gain the release of Alvin Katz, a former student at the College sent to jail for contempt of court last Thursday before the controversial Panther trial was recessed indefinitely.

Paul Chevigny, head of the New York Civil Liberties Union's police practices project, will appeal the 30-day term on the grounds that Criminal Court Judge John Murtagh sentenced Katz without advising him of his right to counsel.

Katz was among a delegation of 20 white students from the College who were attending a pre-trial hearing to show solidarity with 13 Black Panthers charged with plotting to bomb department stores and the Bronx Botanical Gardens during Easter last year.



Alvin Katz
No Respect

Shortly after the hearing opened with Murtagh warning spectators and defense lawyers that he would not tolerate "misconduct," two Panther defendants called out, "Power to the People," as they were brought into the courtroom.

The College's delegation, joined by others, quickly responded by giving the clenched fist salute and answering, "Power to the People." Murtagh reddened with anger, stood up, and pointed to the back of the room, which was crowded with perhaps as many police officers as spectators. "Bring that woman before me.... No, I believe it's a man," he ordered.

Katz was then pulled to the bench,

where the judge said, "The court observed you raise your hand in response to the statements of the defendants." Told that he might be held in summary contempt of court, Katz was asked to explain his actions. "This court does not represent the people," he said in a trembling voice. "I have no respect for this court and I'll say what I want to say because that's what I believe in." He was then sentenced to spend 30 days in jail on 37th St.

Turning down an appeal that the sentence be deferred so that Katz could obtain a lawyer, Murtagh recessed the court while Assistant District Attorney Kenneth Phillips personally prepared the order sending the youth to jail.

The court reconvened about 90 minutes later with Chevigny charging that there was "insufficient proof for contempt" and that Katz had not been given "adequate counsel."

Murtagh accused Katz of being "disorderly, contemptuous and insolent." The bespectacled judge, who graduated from the College with cum laude honors in 1931 and was president of the Alumni Association last year, claimed that Katz rose from his seat but conceded that "whether he uttered a sound is not known to the court." Singling out Katz from the group of students was "arbitrary," Murtagh acknowledged, adding that the offense was "aggravated" when Katz replied in an "arrogant, disrespectful tone."

"The proper administration of justice," he said, "demands that we use summary contempt in order that one has a fair and orderly trial." Murtagh, whose white hair is parted toward the center, denied several motions by Chevigny that the sentencing be delayed until today to allow time to consult his client, and that Murtagh remove himself from Katz's case. "With all respect to the court," Chevigny said, "the judge in this case is both judge and prosecutor."

In another courtroom that day, two other students from the College narrowly avoided jail when they appeared without a lawyer after bench warrants for their arrest were issued in the morning.

The pair, Lew Rosenberg and Stu Green, were among six arrested on the South Campus last November in a dispute with Burns Guards, who are pressing harassment charges. The judge decided not to demand that they provide bail when Green told him that he only had a dollar on him. "This isn't a supermarket," the judge told them irritably. He extended their parole to March 31 and issued bench warrants for the others.

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